

JAMES D. TAYLOR

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(208) 496-2696

Professional
Experience:

BRIGHAM YOUNG UNIVERSITY – IDAHO

Faculty – School of Business Management

Rexburg, ID 2003 to present

- **Finance Department** – Primary responsibility for developing the curriculum and directing the academic program for all finance majors. Coordinate and supervise the work of six faculty members with finance department classes. Produced new and unique academic curriculum and successfully integrated classroom learning and real world experience. Teach upper-division finance courses including: Principles of Finance, Advanced Corporate Finance, Banking, Risk Management and Insurance, and Financial Planning.
- **Faculty Association Representative – College of Business & Communication** – Nominated as the College's representative on the Faculty Association to interface with university administration on faculty issues and concerns.
- **Faculty Advisor – Japan Association** – Facilitate & supervise Japanese language classes and cultural activities.

DYNEGY INC.

Houston, TX 2000 to 2003

Senior Director – Finance – Responsible for structuring, competitively bidding, and transacting on a wide range of financing activities, reporting directly to the Sr. VP Finance and CFO. Responsible for the management of commercial and investment banking relationships, and for coordinating input from development, engineering, accounting, and legal departments to successfully implement financings.

- **Revolving Credit Facilities** – Increased lines of credit for both Dynegy Holdings and Illinois Power Co. from a total of \$700 million to \$1.5 billion, expanded the bank group by adding 15 new lenders, negotiated documents and improved terms and conditions.
- **Corporate Bonds** – Led the private placement for \$550 million in Illinois Power First Mortgage bonds.
- **Tax Exempt Bonds** – Implemented a \$150 million auction rate program for Tax Exempt pollution control bonds for Illinois Power, providing short term floating rate benefits without the need for bank liquidity or back-stop facilities.
- **Lease Finance** – Structured, competitively bid, and negotiated documents providing over \$1.5 billion in lease financing for four electric generating plants located in the U.S.
- **Project Finance** – Structured and arranged non-recourse multilateral financing for a \$100 million power plant in Panama using the Inter-American Development Bank and institutional lenders in an A/B loan structure.
- **Preferred Stock** – Successfully completed a preferred stock tender offer and consent solicitation for six series of NYSE traded Illinois Power cumulative preferred stock totaling \$46 million.
- **Shelf Filing** – Coordinated a \$500 million shelf filing with the SEC for Illinois Power's future debt issuance.

ILLINOVA GENERATING COMPANY

Decatur, IL 1997 to 2000

Treasurer – Responsible for all project and corporate finance activities, financial analysis, and risk management. Direct reporting responsibility to the CFO for structuring, competitively bidding, and negotiating financings for projects, and for facilitating corporate support, guarantees and equity investments from the parent holding company, Illinova Corp., which merged with Dynegy in 2000.

- **Commercial Bank Financing** – Assisted with the closing of a \$381 million commercial bank financing for an 830MW gas-fired power plant located in Grimes County, Texas.
- **Bond Financing** - Assisted in the 144A bond refinancing of a 245MW gas-fired power plant in Ferndale, Washington.
- **Local Bank Project Financing** - Refinanced a \$190 million project loan with local banks for a 400MW gas-fired plant in Barranquilla, Colombia. Obtained commitments from Indian banks for the construction of a project in India.
- **Multilateral Bank Financing** - Obtained US\$200 million in commitments from the Overseas Private Investment Corporation (OPIC) for the construction and term financing of a 330MW oil and gas-fired power plant in Madya Pradesh, India. Obtained \$25 million in commitments from the Inter-American Development Bank for the term financing of a project in Panama.
- **Bridge Financing** – Competitively bid, negotiated, and implemented a \$45 million bridge loan facility for the construction of a 100MW heavy fuel oil power plant in La Chorrera, Panama.

MITSUBISHI CORP. / DIAMOND ENERGY, INC.

Los Angeles, CA 1992 to 1997

Senior Manager / Project Finance – Responsible for all finance activities related to project development, acquisition and divestiture. Supervised economic and pro forma analysis, developed final pricing for all bids, structured and negotiated documents for new projects, acquisitions, refinancing of existing plants, and divestitures. Assisted with bid preparation process, marketing presentations to third parties, and with contract negotiations. Maintained commercial and investment bank relationships.

- **Asset Sales** – Assisted in the sale of four US power plants with a total output of 1,000 MW.
- **Acquisitions** – Helped identify potential company and project acquisition opportunities, performed economic evaluation, determined pricing, and coordinated the financial term sheets for eight bids which resulted in seven short lists, and two completed acquisitions.
- **International** – Represented Mitsubishi Corp. in Hong Kong to supervise the financial aspects of the competitive bidding process and pricing for a 400 MW project in Indonesia. This was the winning bid.
- **Bids & Proposals** – Supervised the preparation of cash flow models for 37 new project proposals, determined final pricing, financing, and capital structure, provided financial write-ups, and bank support letters.
- **Budgets** – Responsible for preparation of internal budgets and profit plan for the development side of the company.

THE SUMITOMO BANK, LIMITED

Los Angeles, CA 1988 to 1992

Vice President & Head of Project Finance - Responsible for supervising the project finance group's activities including all marketing and bank calling efforts, structuring credit facilities, negotiating terms, conditions, and loan documents, and for project loan portfolio management.

- **Marketing** – Generated fees of \$3.7 million, syndicated \$140 million of project loans, made direct calls on developers and fortune 500 companies, and established relationships with major investment and commercial banks. Acted as Agent on five transactions, Co-Agent on one transaction and Lead Manager on five transactions.
- **Portfolio** – Responsible for profit, loss and risk management of a project finance portfolio of 25 transactions with an exposure in excess of \$750 million.
- **Management** – Supervised activities of the project finance group which included three other officers, and related support staff. Negotiated documents and prepared budgets and profit plans.

BANK OF AMERICA

Los Angeles, CA 1986 to 1988

Commercial Banking Account Officer

- **Portfolio** – Responsible for profit, loss and risk management of a commercial loan portfolio in LA. The portfolio included corporate lines of credit, commercial real estate, equipment financing, letters of credit and term loans.
- **Marketing** – Responsible for marketing additional products and services to existing customers, identifying prospective clients, and making cold calls to develop new business.
- **Documentation** – Responsible for overseeing the production and review of all loan documents, and for negotiating terms and conditions with customers.
- **Training** – Completed the Commercial Bank Training Program which included over 280 hours of additional coursework in accounting, financial analysis, banking law & documentation, trade finance, sales, negotiating skills, and cash flow analysis. Direct experience in all aspects of banking, from teller to corporate lending.

Education:

MASTER OF BUSINESS ADMINISTRATION

1986

Graduate School of Management, Brigham Young University, Provo, Utah. Emphasis in Finance and Organizational Behavior. Top 14th percentile on GMAT.

BACHELOR OF SCIENCE

1984

School of Management, Brigham Young University, Provo, Utah. Business Management – Marketing major; composite minor in Accounting and Economics.

Personal:

Proficient in Excel, Word, Power Point, Word Perfect. Foreign living experience in Asia. Japanese language skills. Married, four children, actively involved in coaching community sports and the local Boy Scout organization. Eagle Scout.